Part XI

workplace law

“The right to work, I had assumed, was the most precious liberty that man possesses. Man has indeed as much right to work as he has to live, to be free, to own property.”


In modern society, many people spend as much or more time at work than they do at home. Therefore, no legal handbook would be complete without an examination of the laws governing the workplace. This section will examine various aspects of workplace law, including the rights and responsibilities of employers, employees and even job applicants.

The Relationship Between State and Federal Workplace Laws

Employment is regulated to a great extent by both state and federal laws. In many instances, federal laws are limited in the scope of their coverage. Some federal workplace laws may apply to companies of a certain size or dollar volume of business while others are limited to a particular industry. For example, Title VII, a federal statute prohibiting discrimination in employment, applies only to employers with 15 or more employees and the Surface Transportation Assistance Act (STAA) applies to the entire trucking industry. It is not practical to write about every federal law regulating employment. Please keep in mind that the laws addressed here are not exhaustive.

States have authority to adopt workplace regulations affecting employers of any size, so long as they do not intrude into areas of exclusive federal jurisdiction or conflict with federal laws covering the same subject matter. States may enact laws that provide employees with more rights than federal law gives, but they may not take away federal rights.

State and federal laws interrelate in other ways:

- **Preemption:** Federal law may preempt states’ attempts to regulate certain conduct. Where preemption exists, states cannot pass any laws that regulate conduct already regulated by federal law. For example, under the federal Employee Retirement Income Security Act (ERISA), states are preempted from regulating pensions.

- **Supplementation of coverage:** Some federal laws set a floor of protections below which states cannot go, but allow states to provide greater protections. For example, the federal Family and Medical Leave Act requires employers subject to the law to provide 12 weeks of unpaid leave to employees under certain circumstances. State law could require the same employers to provide 12 weeks of paid leave or to provide more than 12 weeks or some other benefit.

- **Absence of federal law:** States are free to enact laws that regulate an activity that is unregulated by any federal law. For example, there are no federal laws that prohibit the dismissal of employees called for jury duty. States can and do step in to protect these employees.

Major Workplace Laws: Statutory and Case (or “Common”) Law

Both state and federal laws regulate the conduct of employers and, in so doing, give rights and protections to employees. There are two
sources for these laws. Some, such as Title VII and the Ohio Civil Rights Act, are statutory, that is, laws enacted by the legislature. The second type evolves from case law as decided by the courts. Court-created laws are called common law.

Federal Law

Federal law covers a variety of employment issues, including discrimination and harassment based on age, race, religion, color, sex, national origin or physical or mental disabilities. Ohio law also addresses civil rights issues that arise in the workplace; some of these are discussed later in this chapter. These laws are intended to prevent discrimination and to make victims of discrimination “whole” (so that, insofar as possible, the victims might regain what they had lost). They are not intended to regulate behavior or to be a civility code for the workplace.

Title VII of the Civil Rights Act of 1964

Title VII prohibits employers from discriminating against applicants and employees on the basis of race, color, religion, sex, pregnancy, childbirth or national origin. It also prohibits employers from retaliating against job applicants or employees who assert their rights under the law. Title VII’s prohibition against discrimination applies to all terms, conditions and privileges of employment, including hiring, firing, compensation, benefits, job assignments, shift assignments, promotions and discipline.

Title VII also prohibits employer practices or qualifications that appear neutral, but disproportionately impact those individuals protected by the law. For example, requiring a high school diploma for a janitorial job may hurt racial minorities or other protected classes. Such a practice is only legal if the employer has a valid reason for using it. That is, a job qualification must be a bona fide occupational qualification (for example, requiring that someone being hired to play a male character in a play actually be male, or hiring only females to conduct body searches on female passengers at the airport).

Title VII’s Prohibition on Harassment

Title VII makes it illegal to harass an individual based on race, color, religion, sex, pregnancy, childbirth or national origin. Sexual harassment is any unwelcome, unwanted or uninvited sexual advance, any conduct of a sexual nature, or any conduct based on sex that is severe or pervasive and creates an intimidating, hostile or offensive working environment. Any such conduct that an employee finds unwelcome has the potential to be sexual harassment. The harasser can be a supervisor, a manager, a co-worker or even a non-employee who is on the premises with permission. The U.S. Supreme Court ruled, in 1998, that Title VII also bars sexual harassment between members of the same sex. Harassment based on age is prohibited by the Age Discrimination in Employment Act of 1967, as amended. Harassment based on disability is prohibited by the Americans with Disabilities Act.

Employers Subject to Title VII

Title VII applies to:
• private employers with 15 or more employees;
• state governments and their political subdivisions and agencies;
• the federal government;
• employment agencies;
• labor organizations; and
• joint labor-management committees and other training programs.

The Civil Rights Act of 1964 established the U.S. Equal Employment Opportunity Commission (EEOC) to enforce Title VII and other principal federal statutes prohibiting employment discrimination.

Genetic Information Nondiscrimination

Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA) generally prohibits employers from making employment decisions based on the genetic information of
an employee or applicant or the employee’s/applicant’s family members. Generally, an employer with 15 or more employees is also prohibited from requesting, requiring or purchasing such genetic information.

There are limited exceptions to GINA. For example, in the process of complying with the certification provisions of the Family and Medical Leave Act (FMLA), employers may learn of genetic information through public documents other than court and medical records or an employee voluntarily may give written authorization for the employer to receive such information. If, however, an employer obtains the genetic information of an employee or his/her family member, that information must be kept in a separate and confidential medical file.

Effective Jan. 10, 2011, the EEOC’s final regulations implementing the employment provisions of Title II of GINA went in effect. Some of the key provisions of the final regulations include:

- Clarification that no specific intent to acquire genetic information is required in order to establish a GINA violation.
- Creation of a “safe harbor” exception for those responding to a request for medical information on notice of GINA. (The regulations provide an example of specific language that can be used to give notice; see below.) Clarification that, while general inquiries about health or wellbeing by supervisors or managers are not prohibited in casual conversation or social media interactions, follow-up questions are probably prohibited.

There are some exceptions to the prohibition on requesting, requiring or purchasing genetic information. One of those is the exception for wellness and disease management programs that are voluntary. GINA also expressly includes an exception that allows employers to ask for “family medical history” when seeking certification of a family member’s serious health condition for FMLA purposes.

Employers should therefore not use the “safe harbor” language when they are requesting information to certify a family member’s serious health condition under the FMLA. This is because the employer needs the information to determine whether an employee is entitled to FMLA. The exception does not apply when seeking information with respect to the employee’s own serious health condition.

In addition, while GINA permits employers to require employees to submit to medical examinations, it does impose new limitations on these rights. For example, although the Americans with Disabilities Act (ADA) allows employers to require a post-offer medical examination for all employees for a particular job, an employer may no longer ask for family medical history or genetic information as part of the examination. The same rule applies for fitness-for-duty or return-to-work exams. GINA’s prohibition against the acquisition of genetic information will also govern an employer’s ability to ask specific questions during the ADA’s interactive process. As such, an employer should not proactively ask questions or seek information from a physician by an individual or family member receiving assistive reproductive services.

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1 The regulations create a “safe harbor” for employers who use the following language when requesting medical information to certify an employee’s own serious health condition under the FMLA: The Genetic Information Nondisclosure Act of 2008 (GINA) prohibits employers and other entities covered by GINA Title II from requesting or requiring genetic information of an individual or family member of the individual, except as specifically allowed by this law. To comply with this law, we are asking that you do not provide any genetic information when responding to this request for medical information. “Genetic Information,” as defined by GINA, includes an individual’s family medical history, the results of an individual’s or family member’s genetic tests, the fact that an individual or an individual’s family member sought or received genetic services, and genetic information of a fetus carried by an individual or an individual’s family member or an embryo lawfully held.
during the interactive process which may involve genetic information. The “safe harbor” language should therefore be included when requesting information for these purposes.

**Americans with Disabilities Act**

The Americans with Disabilities Act (ADA) prohibits most employers from discriminating against a person perceived as disabled or against a person with a *non-disqualifying disability* (a disability that does not affect the person’s qualifications for or ability to perform the job). The ADA applies to private employers with 15 or more employees, state and local governments and their agencies, employment agencies and labor unions. It does not apply to the federal government and its agencies. The ADA protects “qualified individuals with disabilities” (QUID), that is, people who have disabilities and are qualified for the jobs they are either seeking or holding and are able to perform it with or without a reasonable accommodation.

The ADA prohibits such discrimination in any aspect of employment, including job application, interviewing, testing, hiring, job assignments, evaluations, disciplinary actions, training, promotion, medical exams, layoffs, firing, compensation, leave and benefits. The ADA requires every covered employer to provide reasonable accommodations to a qualified individual with a disability. In addition, the ADA prohibits employers from refusing to hire someone or discriminating against someone because that person has a record of having a disability or is related to or associates with someone with a disability.

**Age Discrimination in Employment Act**

The Age Discrimination in Employment Act (ADEA) prohibits discrimination against employees who are age 40 or older. It also prohibits employers from retaliating against applicants or employees who assert their rights under the ADEA.

The ADEA’s prohibition against discrimination applies to all terms and conditions of employment, including hiring, firing, compensation, job assignments, shift assignments, discipline and promotions. The ADEA applies to the federal and state governments and its agencies, private employers with 20 or more employees, employment agencies and labor unions. The ADEA does not apply to private employers with fewer than 20 employees.

**Equal Pay Act**

The Equal Pay Act requires that employers give men and women equal pay for equal work. To be considered “equal,” a job must require substantially equal skill, effort and responsibility and be performed under similar working conditions. An employer may, however, pay different salaries to a man and a woman for equal work if the difference is based on a bona fide seniority, merit or an incentive system, or factors other than gender.

All employers must comply with the Equal Pay Act, including all public and private employers (regardless of the number of employees).

**Immigration Reform and Control Act of 1986**

The Immigration Reform and Control Act (IRCA) prohibits employers from discriminating against applicants or employees on the basis of their citizenship or national origin. It prohibits discrimination with regard to the terms, conditions and privileges of employment, including hiring, firing, compensation, benefits, job assignments, shift assignments, harassment, promotions and discipline. The IRCA applies to all persons or entities that hire, recruit or refer employees.

The IRCA also makes it illegal for employers to knowingly hire or continue to employ people who are not authorized to work in the United States. Employers must keep records verifying that their employees are authorized to work in the United States.
Uniformed Services Employment and Reemployment Rights Act

The Uniformed Services Employment and Reemployment Rights Act (USERRA) prohibits discrimination based on an employee’s or applicant’s past, current or future military obligations. It also requires employers to reinstate employees to their former jobs, upon honorable completion of their military duty in the uniformed services. USERRA applies to all public and private employers.

Uniformed service includes active duty, active duty for training, inactive duty training (such as drills) and initial active duty training, as well as the period an individual is absent from a job for examinations to determine fitness to perform his or her military duty.

USERRA guarantees pension plan benefits that accrued during military service, as well as health benefits for military personnel and their families during military service for up to 18 months.

Separately, the Servicemembers’ Civil Relief Act of 2003 (SCRA) requires a delay of any legal proceeding if military service impairs a military member’s ability to appear in the proceeding.

Family and Medical Leave Act of 1993

The Family and Medical Leave Act (FMLA) provides certain employees with up to 12 weeks of unpaid, but job-protected, leave per year. While the FMLA does not require the employer to provide paid leave, it does require the employer to continue group health benefits during the leave, provided that the employee pays its portion of the premium.

Employees are entitled to family and medical leave under the FMLA if:

• their employer employs 50 or more employees, their employer has 50 or more employees within 75 miles of the work site or they work for a public agency or private elementary or secondary school;
• they have worked for their employer for at least 12 months; and
• they worked at least 1250 hours during the 12 months before the beginning of the leave.

Employees may take an FMLA leave for:

• the birth or care of a newborn, adopted child or foster child;
• the care of an immediate family member (spouse, child or parent) with a serious health condition; or
• their own serious health condition that prevents them from performing their job; and
• the care of an injured or ill service member (up to 26 weeks leave in any 12-month period).

The FMLA also provides for exigency leave, a type of military family leave available for a spouse, parent or child of a service member who is on active duty or has been notified of an impending call or order to active duty. Exigency leave can be used for handling matters such as child care (up to 12 weeks in a single 12-month period), tending to financial arrangements, and rest and relaxation when the service member is home.

Recent regulations make it clear that calling in “sick” without providing more information will not be considered sufficient notice to trigger an employer’s obligations under FMLA. Employees must comply with the employer’s call-off procedures unless it is not practicable to do so.

An employee may be able to take “intermittent” FMLA leave in small blocks of time that are spaced apart. For example, an employee may need to take one week per month of leave time for treatment of an illness. The employee must demonstrate that taking intermittent leave is medically necessary.

Upon an employee’s return from FMLA leave, he or she must return to the same job, or be given an equivalent job. If an employee takes intermittent leave, he or she may be transferred temporarily to a position that better accommodates the need for short blocks of leave time.
The FMLA does not cover “key” employees (top executives, for example). These key employees must be given leave but not reinstatement when it would cause substantial economic harm to the employer. The theory behind this is that key employees are essential to the smooth functioning of the workplace. If key employees take leave anyway, they are still eligible for continuing health benefits. However, the employer is not obligated to take them back or guarantee that a job suited to their experience will be available if they do return.

Worker Adjustment and Retraining Notification Act

The Worker Adjustment and Retraining Notification Act (WARN) is a federal statute that requires employers of 100 or more full time employees to provide written notice to employees subject to a “mass layoff” or plant closing. This notice must be given in writing 60 days before the layoff or closing. The law defines a “mass layoff” as a reduction in force that results in an employment loss at the site of employment of at least 33 percent of the employees during any 30-day period for at least 50 employees. In interpreting the scope of the WARN Act, federal circuit courts have held that it applies to quasi-public employers such as housing authorities as well as private employers.

State Laws

Employment at Will

In Ohio, an employee is an employee at will unless the employee’s relationship with the employer is governed by a contract or protected by law. Most employee handbooks contain a notice that employment is considered at will.

At will means the employee serves at the will of the employer, and the employer is free to terminate the employee at any time, for no reason or for any lawful reason, with or without notice. It is not necessary for the employer to “have cause” to terminate an at-will employee. The employer has no duty to treat employees fairly, only lawfully. By the same token, an at-will employee is free to resign at any time, for no reason or for any reason, with or without notice.

Employees who do not have a contract with the employer, are not in a union, or are not in the classified service of public employment are at-will employees subject to termination at any time, regardless of fairness. For example, an employer can retain a bad employee or terminate a good employee, as long as the employer does not use age, race, national origin, physical or mental disability or some other protected status as the reason for the termination.

An employer’s ability to terminate an employee can be restricted through the use of a contract. A contract can be verbal or even implied from the circumstances of the parties. For example, an employer may be bound by promises made to an employee with respect to termination procedures, reasons for termination or length of employment. If the employee reasonably relies on these promises and is harmed as a result, the employer may be held responsible. Generally, the burden is on the employee to prove he or she is not an at-will employee at will or that an enforceable promise has been made. A written employment contract may make a clearer statement that the employee is not an employee at will.

There are exceptions to employment at will. As mentioned earlier, an employer cannot terminate an employee for any reason prohibited by law, such as on the basis of race, national origin, gender, religion, disability, age or other protected status. There are also laws that prohibit termination based on retaliation in certain circumstances. For instance, an employer may not retaliate against an employee who exercises his or her legal right to file for workers’ compensation or to report workplace abuses such as overtime violations, discrimination or sexual harassment. An employee’s exercise of legal rights is protected conduct and retaliation is a tangible, adverse employment action an employer might take against an employee for engaging in any form of protected conduct. Whistleblowing, or
turning in an employer for breaking the law, describes a certain kind of protected conduct. (Retaliation and protected conduct are discussed more fully in the next section.)

An employer also may not terminate an employee at will when the reason for termination would violate public policy. For example, an employer may not terminate an employee for, among other things, serving on a jury, refusing to break the law, exercising a legal right to hire an attorney to represent the employee in an employment matter or having his or her wages garnished for child support or Chapter 13 bankruptcy payments.

**Ohio’s Employment Discrimination Laws**

Ohio’s employers, employment agencies, employees and job applicants must comply with all applicable federal laws regarding discrimination. However, Ohio also addresses some discrimination issues in its state laws. The Ohio Revised Code makes it illegal for employers, labor unions or employment agencies to discriminate against an employee or applicant based on race, color, religion, sex, national origin, non-disqualifying disability, age or ancestry. In fact, it is unlawful, for those reasons, to discriminate against any person directly or indirectly with respect to hiring, tenure, employment terms, conditions or privileges or by firing any person without just cause.

The law contains a number of provisions designed to prevent such discrimination in employment or union membership. One provision prevents employers from trying to get information about race, color, religion, sex, national origin, handicap, age or ancestry from job applicants, except when such information is related to a legitimate job skill certified in advance by the Ohio Civil Rights Commission. An example of this exception would be a job for which the employer wishes to require a female to monitor a woman’s dressing room at a department store or a male to monitor a men’s locker room at a school.

**Labor Law**

Some trace the origins of the labor movement to the guilds in medieval Europe. Trade unions, as we know them, started in the 19th century during the Industrial Revolution, when groups of employees would band together to demand better wages and working conditions. Employers fought back with injunctions and legislation. In 1935, Congress passed the National Labor Relations Act.

In 1984, the State Employment Relations Act gave public employees (who did not previously have the right to bargain collectively or strike) the right to organize and bargain collectively.

**National Labor Relations Act**

The National Labor Relations Act (NLRA) imposes rights and obligations on employers, employees, and employees’ bargaining representatives. Section 7 of the NLRA gives employees the right to form and join unions, to bargain collectively, to engage in concerted activity and to refrain from all such activities, except to the extent that such rights may be affected by the provisions of a collective bargaining agreement that requires union membership as a condition of employment. The existence of a union is not necessary for NLRA protection. While a single employee complaining about job conditions is not protected, an employee who complains *on behalf of himself and others* about job conditions is protected by the NLRA.

The NLRA is enforced by the National Labor Relations Board (NLRB), whose main functions are to determine appropriate bargaining units, conduct representation elections and handle unfair labor practice charges brought by unions and employers.

Once a union is recognized or certified by the NLRB as the exclusive bargaining representative of a group of employees, both the union and the company are obligated to bargain in good faith over wages, hours and conditions of employment.
Each side has the right to pick its negotiators. If bargaining reaches an impasse, either side may engage in economic action. For example, the union may strike and the employer may lock out its employees or replace strikers with other workers.

Most collective bargaining agreements contain certain key elements:
- the jurisdiction of the union (both geographically and with respect to the types of work affected);
- a requirement that covered employees either join or pay dues to the union;
- a management rights provision;
- provisions covering wages, hours and conditions of employment;
- a grievance and arbitration provision; and
- a no-strike clause.

The grievance procedure and the no-strike clause help to maintain labor peace during the term of the collective bargaining agreement.

Both employers and unions are prohibited from discriminating or retaliating against employees for exercising their Section 7 rights. Unions are prohibited from engaging in certain types of activities, such as secondary boycotts and mass picketing, and they are obligated to represent their members fairly.

### Government Employment

Government or public employees are those who work for the federal, state or local government. Public employees have additional protections in civil service laws as well as the U.S. and Ohio constitutions.

### Civil Service Laws

Federal and state civil service laws require that employment decisions are based on merit. Such laws attempt to eliminate political considerations that might be factors in hiring, firing and other employment decisions. Some jobs, however, are exempt from civil service laws, including high-level policy-making positions. Those without protection, called “unclassified” employees, are those higher-level employees who are appointed by the governor or state agency director or whose responsibilities include carrying out the policies of a current political administration. The thinking is that the governor, director or other officeholder ought to be able to select those high-level employees who will implement their particular policies and terminate those who will not.

Civil service systems include guidelines for recruiting and screening applicants, job classifications based on job duties and protection against arbitrary discipline and discharge. A civil service employee who has completed a probationary period may usually be fired only for cause (for a good reason, such as failing to carry out the duties of the job or violating a workplace rule). This differs from employment at will, where an employer may fire an employee for any lawful reason or for no reason.

### Ohio State Employment Relations Act

The Ohio State Employment Relations Act (OERA) is substantially similar to the NLRA and is enforced by the State Employment Relations Board (SERB). The major difference between the OERA and the NLRA is that certain Ohio public employees (including police, fire and other safety forces) are prohibited from striking. If agreement cannot be reached with these employees, the matter is submitted to a conciliator to attempt to mediate the dispute. If mediation fails, then the conciliator conducts a hearing and resolves the disputed issues.

### State Employment Relations Board

The State Employment Relations Board (SERB), established by statute in 1983, has the exclusive right to remedy alleged unfair labor
practices between Ohio’s public employers and employee’s unions.

Where an employee’s claims are founded on rights created or addressed in a collective bargaining agreement (union contract), the employee may file a grievance seeking a remedy. Employees can challenge a failure to promote, wrongful discharge or retaliation. If a union refuses to pursue a grievance, the employee may have a claim against the union for breach of the duty of fair representation.

Constitutional Protections

All public employees in Ohio are protected by the U.S. and Ohio constitutions. Public employees have rights to freedom of speech, association, religion and freedom from unlawful search and seizure. In some cases, a government employee also may have a “property” interest, such as a continuing employment contract or tenure, in his or her position, which the government cannot take away without due process. Due process requires notice to the public employee about any disciplinary action to be taken against him or her and a chance to answer charges before the discipline is administered.

Workplace rules lawfully limit a public employee’s speech or conduct only when the government’s interest in establishing the rules outweighs the interest of the individual. For example, if the speech or conduct disrupts the efficient operation of the government, the employee may lawfully be disciplined.

Wages and Hours

Both federal and state laws govern minimum wages and overtime pay for Ohio employees. When federal law does not cover an employee’s claim, state law applies. When both state and federal laws cover a claim, the law with the higher standard prevails. For instance, if the state sets a minimum wage that is higher than the federal minimum wage, the state’s minimum wage would prevail.

Federal Wage and Hour Laws

The federal Fair Labor Standards Act (FLSA) establishes minimum wage, overtime pay, record keeping and child labor standards affecting full-time and part-time workers in the private sector and in federal, state and local governments. The FLSA covers employees who produce, handle or sell goods moved in interstate commerce.

The Wage and Hour Division of the U.S. Department of Labor administers and enforces the FLSA for private, state and local government employees, and most federal employees. Special rules govern the use of compensatory time off in place of overtime pay.

Minimum Wage

Covered, nonexempt workers in Ohio are entitled to a minimum wage of no less than $7.70 per hour as of 2012. The 2012 federal minimum wage is $7.25 per hour, but since the Ohio minimum wage is higher, it trumps the federal minimum wage.

Different rules apply to tipped employees. Nonexempt employees who work more than 40 hours in a work week generally are entitled to overtime pay at the rate of one-and-one-half times their regular rates of pay. However, some alternative pay plans are available in specific circumstances.

Some employees are exempt from coverage under the FLSA. To be exempt, the employee must meet certain duty requirements and typically be paid a salary. The “white collar exemptions” include executive, administrative or professional workers whose salaries, with some exceptions, are at least $455 per week. Also, certain outside sales people and professionals are considered exempt employees even though they are not paid a salary. For example, computer specialists can either be paid a salary of at least $455 per week or earn at least $27.65 per hour, and outside sales people can be paid on a commission basis, as long as certain requirements are met. Exempt employees are not entitled to overtime pay under federal law.
There are a number of employment practices that FLSA does not regulate. These include:

- vacation, holiday, severance or sick pay;
- meal or rest periods;
- premium pay for weekend or holiday work;
- pay raises or fringe benefits; and
- discharge notices, reasons for discharge or immediate payment of final wages to terminated employees.

The FLSA does not limit the number of hours in a day or days in a week an employee may be required or scheduled to work, including overtime hours, as long as the employee is at least 16 years old and the employer pays one-and-one-half times the regular rate for overtime work.

**Tip Credit**

An Ohio employer may credit tips that employees receive against the employer’s minimum wage obligation. In such cases, the employer’s cash-wage obligation must be at least $3.85 an hour. If an employee’s tips and cash wages do not equal the minimum hourly wage ($7.70), the employer must make up the difference.

**Overtime**

An employer must pay a nonexempt employee premium pay for overtime work. Employees covered by the FLSA generally must receive overtime pay for time worked in excess of 40 hours in a single workweek at a rate not less than one-and-one-half times their regular rate of pay. Some alternative pay plans are available in certain circumstances, however. There is no legal limit on the number of hours employees aged 16 and older may work in any workweek. The FLSA does not require overtime pay for work on Saturdays, Sundays, holidays, or regular days of rest. This means that the federal law does not require extra pay just because the employee works on a particular day. Overtime is only required by the FLSA if the non-exempt employee works more than 40 hours in a one-week period. There are exceptions for certain employees (firefighters, for example).

The FLSA also does not require breaks or meal periods.

**Child Labor**

The FLSA requires that children must be at least 14 years old before they can work at a “real” job. Those younger than 14 can work around the home, baby-sit on an informal basis and deliver newspapers. Children ages 14 and 15 cannot work in manufacturing, mining, construction or the transportation industries. Further, children under the age of 18 cannot work around machinery or in certain unsafe industries. Unsafe jobs include cooking or baking in restaurants and working on ladders or scaffolds. The FLSA limits both the number of hours and the time of day that 14- or 15-year-old children can work. Those children may not work during school hours or more than 18 hours per week during the school year. However, they may work:

- up to three hours on a school day;
- eight hours on a non-school day;
- 18 hours a week while in school; and
- up to 40 hours in a week when school is not in session.

Children ages 14 and 15 may not work before 7 a.m. or after 7 p.m., except between June 1 and Labor Day, when they may work until 9 p.m.

**Ohio Wage and Hour Laws**

The Wage and Hour Bureau of the Ohio Department of Commerce administers and enforces Ohio’s minimum wage, child labor and prevailing wage laws. When the FLSA does not cover a matter, then state law applies. When the FLSA sets a higher standard than the state, the FLSA prevails. Likewise, if a state sets a higher standard than federal law, the state law prevails.

**Ohio Minimum Wage**

Ohio sets a separate minimum wage rate for employees. Effective in 2012, Ohio employers must pay a minimum wage of $7.70 per hour, which is to be increased by the rate of inflation.
annually. Almost every Ohio employer is covered by the Ohio minimum wage law since it is higher than the federal minimum wage. The law also has new record-keeping requirements for employers. Employees covered by only the Ohio minimum wage and not the federal minimum wage are entitled to the Ohio minimum wage. Employees covered by both the Ohio and federal minimum wages are generally entitled to the higher of the two minimum wages.

**Prevailing Wage Law**
Ohio’s prevailing wage law applies to construction projects undertaken by certain public authorities and requires that the public authorities pay the locally prevailing rate of wages to workers on the project. The director of the Ohio Department of Commerce determines Ohio’s prevailing wage rate.

**Workplace Safety**
Federal and state laws protect the safety and health of workers while on the job. They also exist to ensure that no job causes long-term health or safety complications.

**Occupational Safety and Health Act**
The Occupational Safety and Health Act (OSHA) is a federal law designed to ensure, to the extent possible, safe and healthful working conditions for all employees. The act applies to almost all private-sector employees and federal workers, except military personnel. State employees are covered by PERRP, as explained below.

The Act requires employers to:
- provide a workplace that is free of known hazards that are likely to (or do) subject employees to death or serious physical harm;
- comply with the safety and health standards adopted by OSHA; and
- maintain a log and summary of all occupational injuries and illnesses.

The Act protects a worker who refuses to perform a job that is likely to cause imminent death or serious injury. An employer may not discipline an employee who, in good faith, refuses to work if:
- a reasonable person in the employee’s position would also conclude that there is a real, immediate danger of death or serious injury;
- there is insufficient time to eliminate the danger through regular OSHA channels; and
- the employer does not respond to the employee’s requests to fix the problem.

The Act also protects a worker from retaliation for reporting unsafe conditions.

**Surface Transportation Assistance Act**
The Surface Transportation Assistance Act (STAA) is a federal law that says an employer may not fire or discipline an employee for refusing to operate a commercial motor vehicle (CMV) if the employee reasonably believes that, by operating the vehicle, he or she would violate a federal regulation, standard or order regarding commercial motor vehicle safety or health.

The regulations, which are issued by the Department of Transportation, require:
- specific marking of cargo containing hazardous materials;
- hazmat training for employees;
- marking of vehicles with identifying information; and
- limits on the number of hours a driver may work.

**Ohio Workplace Safety Laws**
The Public Employment Risk Reduction Program (PERRP) ensures that public employees in Ohio are provided with a safe and healthful working environment. The law does not cover peace officers, firefighters or correctional officers in county or municipal correctional institutions.
Ohio law is similar to OSHA in that it allows a public employee, acting in good faith, to refuse to work in conditions presenting imminent danger when the conditions do not normally exist for that particular occupation. While Ohio’s private sector employers are subject to federal OSHA regulations, Ohio’s PERRP covers public employees, that is, those who work for state or local governments and, thus, are not covered by OSHA.

A public employer cannot discriminate against a public employee for a good-faith refusal to perform assigned tasks if:

- the employee has asked the public employer to correct the hazardous conditions;
- the conditions remain uncorrected;
- there is insufficient time to eliminate the danger by resorting to the enforcement methods provided under the law; and
- a reasonable person in the employee’s position would also conclude that there is a real, immediate danger of death or serious injury.

Ohio’s Case Law Prohibiting Sexual Harassment

Sexual harassment on the job is prohibited by both state and federal statutes. It is also dealt with in case law, and an employee may bring such a claim to court as a common law tort. In Ohio, an employer has a duty to provide employees with a safe working environment. In 1991, the Supreme Court of Ohio broadly interpreted this duty to require an employer to prevent employees from intentionally harming others or creating an unreasonable risk of bodily harm. An employer that knows or has reason to know that an employee poses a risk may be liable for failing to take appropriate action to prevent the harm.

This duty extends to an employer’s obligation to prevent sexual harassment. If there is evidence that an employer knew or should have known that an employee had a past history of sexually harassing behavior, the employer may be liable to an employee who claims workplace sexual harassment.

Workers’ Compensation

When an employee suffers a job-related injury or occupational disease, workers’ compensation laws may provide benefits to pay for medical treatment expenses, compensation to replace lost income due to disability (i.e., inability to work) and funeral expenses or death benefits in case of fatality. An injury for workers’ compensation purposes can include any physical or mental injury attributable to one’s employment. Likewise, an occupational disease can be any disease attributable to the peculiarities of the employment. Typically, injured employees give notice of their workers’ compensation claims by filing a form entitled “First Report of Injury, Occupational Disease or Death” with the Ohio Bureau of Workers’ Compensation.

Workers’ compensation is intended to provide quick and certain payment of benefits and compensation as the exclusive remedy of employees who suffer injury or disease that can be attributed to their employment. However, when employers do not comply with the requirements of workers’ compensation law (such as by failing to pay premiums or other assessments), they risk exposing themselves to liability outside the workers’ compensation system. For example, they may risk being sued by the injured employee for damages over and above the benefits and compensation available through workers’ compensation.

While workers’ compensation may help protect complying employers from being sued, it does not protect third parties. For example, in addition to having a workers’ compensation claim for an on-the-job injury, a delivery driver hit by a recklessly operated vehicle also may have a personal injury claim against the reckless driver.

Workers’ compensation is generally intended to provide coverage for injury or disease that is accidental in some respect. If, however, it is
determined that an employer intended injury or disease to occur, the employee is not limited to recovery within the workers’ compensation system and may seek damages through a civil action brought in a court of law.

Like any other type of legal claim, employees wishing to initiate a workers’ compensation claim must do so within strict time limits. With the exception of claims involving emergency management workers, which must be filed within one year of injury or death (or re-filed within six months of death), notice of workers’ compensation claims based on injury must be given within two years of the date of injury. Notice of workers’ compensation claims based on occupational disease must be given within either two years after the occupational disability begins or six months after its diagnosis by a licensed physician, whichever is later. The two-year period for occupational disease claims is shortened to one year for claims involving silicosis, asbestosis, radiation illness, coal miners’ pneumoconiosis, cardiovascular and pulmonary disease of fire fighters and police officers, as well as all dust-caused diseases of the respiratory tract (except berylliosis).

If an injury or occupational disease causes death, the deceased employee’s dependents may file a claim for compensation. Except for claims involving emergency management workers (which may have to be either filed within one year of death or re-filed within six months of death), surviving dependents’ claims must be started within two years of death. This time limit may be extended if, before his or her death, the employee was awarded benefits or compensation or received wages instead of compensation for total disability.

Employees sometimes wish to settle their workers’ compensation claims. For example, they may prefer to negotiate for either a lump sum or an annuity. In the event of such a settlement, Medicaid and Medicare may each be entitled to reimbursement for amounts paid through their respective programs for medical treatment expenses that are more properly payable under the workers’ compensation claim. The parties also may be required to set aside a portion of settlement funds to help ensure payment of future medical treatments.

Although workers’ compensation systems were originally intended to make it simpler for employees to obtain benefits or compensation for job-related injury or disease, the systems have evolved into an area of law that can be quite complex. Also, the stakes can be significant. It is wise for both employees and employers to promptly consult a workers’ compensation attorney whenever issues or concerns arise as a result of known or suspected job-related injury or occupational disease.

Pension and Welfare Laws Affecting Employment

Federal and state laws protect the money that people invest in public and private retirement plans.

Employee Retirement Income Security Act of 1974

The Employee Retirement Income Security Act of 1974 (ERISA) is a federal law that sets minimum standards for pension plans in private industry. ERISA does not require any employer to establish a pension plan. It only requires that those who establish plans must meet certain minimum standards. The law generally does not specify how much money a participant must be paid as a benefit.

The ERISA:
• requires a plan to provide participants with information about the plan, including important information about the plan’s features and funding;
• sets minimum standards for participation, vesting, benefit accrual and funding;
• requires accountability of the “plan fiduciaries,” who exercise discretionary authority or control over a plan’s management or assets;
• gives participants the right to sue for benefits and breaches of fiduciary duty; and
• guarantees payment of certain benefits, if a defined benefit plan is terminated, through the Federal Pension Benefit Guaranty Corporation.

Social Security

The federal Social Security program allows workers and employers to contribute a part of their earnings to provide financial protection for themselves and their families when and if certain events, such as retirement and disability, occur. Each worker pays Social Security taxes and earns the right to receive Social Security benefits without regard to need. Though the Social Security program is often thought of as a retirement program, nearly 40 percent of current Social Security beneficiaries are non-retirees.

Social Security taxes and benefit levels are related to an individual’s total earnings during working years. As people earn more money and pay more in Social Security taxes, they gain the right to higher benefits. To be eligible for any retirement benefits, workers must have accumulated “enough” work credits. Work credits are measured in quarters worked; the number of credits needed to draw benefits depends upon the worker’s age when applying for the benefits.

The age at which full Social Security retirement benefits will be paid depends on the year in which the worker was born. For workers born between 1943 and 1954, full Social Security retirement benefits will be paid at age 66. For those born between 1955 and 1959, the age at which full benefits can be collected increases incrementally. For example, those born in 1955 can collect full benefits at age 66 and two months, and those born in 1959 can collect full benefits at age 66 and 10 months. Those born in 1960 and later cannot collect full benefits until age 67.

Workers also may begin receiving reduced Social Security benefits after age 62. The percentage by which Social Security benefits will be reduced depends upon the year in which the worker was born and the age at which the worker begins receiving benefits. An individual’s decision as to when to begin receiving Social Security benefits is highly personal and dependent upon specific circumstances and factors such as age, year of birth, current income, spouse’s income, other retirement planning and income sources, cash flow needs and overall financial position. The Social Security Administration’s website (www.ssa.gov) contains a number of helpful resources for considering these issues and the percentage by which Social Security benefits are reduced if they are taken before the age at which full benefits will be paid.

If an individual is receiving retirement benefits, some members of his or her family can receive benefits as well. They include:
• a spouse age 62 or older, unless the spouse is covered by a separate plan (such as the State Teachers Retirement System plan or the Public Employees Retirement System plan);
• a spouse age 62, if he or she is taking care of a child who is under age 16 or disabled;
• a former spouse age 62 or older, unless covered under a separate plan;
• children up to age 18;
• children to age 19, if they are full-time students through grade 12; and
• children over age 18, if they are disabled.

Social Security also pays disability and survivors’ benefits. Children may qualify for benefits based on their mothers’ or fathers’ work if either parent is deceased, retired or disabled. The child may be a natural child, stepchild, adopted child or, under certain conditions, a grandchild. To qualify, a child must be:
• under age 18 (or under 19, if still in high school) or disabled before age 22 and unable to work because of the disability; and
• unmarried.
Survivors’ benefits are paid to eligible members of a worker’s family, including:
• a widow or widower age 60 or older;
• a widow or widower who is disabled at 50 years of age or older, unless covered under a separate plan;
• a divorced spouse, who may qualify on the same basis as a widow or widower if the marriage lasted 10 years or more, unless covered under a separate plan; or
• a dependent parent 62 or older.

Disability benefits are paid to workers who have a physical or mental impairment that is expected to keep them from working for a year or more or to result in death. Social Security does not pay for partial disability. A spouse and children may qualify for benefits on a disabled worker’s earnings record the same way as with retired workers.

For people who have not earned enough work credits under Social Security to qualify for benefits, or whose Social Security benefits are very low, Supplemental Security Income (SSI) payments may be available. The program makes monthly payments to people who have limited income and resources if they are 65 or older or if they are blind or have another physical or mental disability. Children as well as adults can get benefits because of disability. When deciding if a child is disabled, Social Security looks at how his or her disability affects everyday life. People eligible for SSI receive a monthly benefit, Medicaid and food stamps.

Privacy On and Off the Job

Computers and other Electronics

Employees are generally entitled to a “reasonable expectation of privacy” and to be free from wrongful intrusion into their private activities. An example of a legitimate purpose for intruding into private activities would be searching a prison guard to ensure nothing is smuggled to prisoners. If a legitimate business purpose exists and employees receive clear notice that they are subject to monitoring, surveillance, inspections, searches and testing necessary to enforce company rules and policies regarding their conduct and performance, employers can substantially diminish an employee’s privacy rights. For example, in some cases, employers may record their employees’ telephone conversations as long as they first let them know of this intention.

Employers also have the right to monitor and control employees’ use of the Internet, email or websites. Because employers must comply with federal and state workplace regulations and have duties to protect their employees from certain actions, including sexual harassment, they can prohibit an employee’s use of the Internet and email to access or distribute unacceptable content. Employers usually have policies that inform their employees about what activities are permitted and prohibited. Regardless, employees should not expect privacy when using the Internet or email at work. (Editor’s Note: A discussion of electronic monitoring of employees [via email, the Internet, etc.] is found in Part XIII, “Online Law.”)

An employer’s right to monitor employee conduct off the job and to make decisions based on that conduct is limited. Employees of government and public entities have a constitutional right to privacy. This right protects employees from most employer monitoring of or inquiry about off-the-job conduct.

In the private sector, it is generally illegal for an employer to unreasonably intrude into the seclusion of an employee, including places an employee has a reasonable expectation of privacy (such as the employee’s home), unless there is a legitimate business reason to intrude and the behavior being monitored is related to the employee’s job. An employer is never allowed to physically enter an employee’s home without consent, even when searching for allegedly stolen employer property.
Employee Testing

Pre-employment tests (skills tests, aptitude tests, psychological tests, personality tests, honesty tests, medical tests or drug tests) can be used in Ohio, but they must comport with the Americans with Disabilities Act (ADA). To be legal, the tests must accurately measure an individual’s skills and not his or her disabilities.

Workplace tests of employees already on the job must be relatively non-invasive and designed to predict a worker’s actual ability to do the job. More comprehensive or intrusive tests may violate worker privacy rights, particularly if the tests aren’t closely related to the particular job. Generally, courts decide whether a test is legal on a case-by-case basis.

Medical Exams and Medical Records

To avoid violating the ADA, employers may not conduct any medical exam or ask an applicant to provide a medical history before making a job offer. Once the employer decides to offer the applicant a job, the employer can make the offer conditional on the applicant passing a medical exam. Any medical exam an employer may require should be required for all entering employees who are doing the same job and, to satisfy the ADA, the results of the medical exam must remain private. Once on the job, an employee can be required to have a medical examination to determine his or her “fitness for duty” in any job requiring special physical skills. For example, positions that have certain unique physical requirements, such as fire fighting, may require employees to submit to medical examinations.

Other laws prohibit health care providers from revealing patient medical information. Employers who obtain medical records from health care providers must also safeguard those records from disclosure to others.

Drug Tests

Many private employers have drug and alcohol testing policies. Typically, these policies provide for testing after a job offer has been made as well as for testing at any time for any reason including cases involving an accident or a reasonable suspicion of drug or alcohol use. Such policies usually state that the employee must submit to testing within a specific time frame and that failure or refusal to do so will result in employment termination. Tests must be administered by a state-certified laboratory.

The federal and state courts continually shape laws regarding drug use in the workplace and the practice of testing employees for drugs. The Drug-Free Workplace Act, a federal law passed in 1988, requires that workplaces receiving federal grants or contracts must remain drug free to receive federal funding. It does not require testing or monitoring of workers; neither does it generally prohibit employers from testing employees.

In general, employers have the right to test new job applicants for the presence of drugs in their systems as long as:

• the applicant knows that such testing will be part of the screening process for new employees;
• the employer has already offered the applicant the job;
• all applicants for the same job are tested similarly; and
• the tests are administered by a state-certified laboratory.

Most companies intending to conduct drug testing on job candidates provide information on company job applications explaining that they will be asking applicants to submit to such testing.

In Ohio, the laws on drug testing depend on whether an employee works in the private or public sector or is a member of a union. Public and private employers are prohibited from unlawfully discriminating against employees. Therefore, all employers should ensure that any drug testing is conducted on some basis other than age, disability, sex, race, national origin, ancestry or religion. Public employers must also ensure that drug testing complies with the Fourth Amendment to the U.S. Constitution. Thus, in the absence of
special circumstances, a public employer must have a reasonable suspicion of drug abuse based on specific grounds in order to conduct the drug test. An exception arises when the public employee works in a position that affects public safety or security. In this case, the government can perform drug testing under less rigid standards of selection.

Regarding private sector employees, drug testing must be administered on a non-discriminatory basis. Ohio law prohibits employers from requiring applicants or employees to pay the cost of the drug testing and limits what medical records related to the drug testing the employer may release. Employers subject to U.S. Department of Transportation regulations may require drug testing of employees using specific methods of testing.

Regarding employees who are members of a union, the National Labor Relations Board has ruled that an employer must first bargain with the union before implementing an employee drug testing program, since drug testing is a mandatory subject of bargaining. Therefore, testing must comply with the terms established in the collective bargaining agreement. In practice, most unions agree to testing because an impaired employee endangers other employees.

Lie Detector Tests

The federal Employee Polygraph Protection Act generally prohibits private employers from requiring their workers to submit to lie detector tests. However, the law permits testing by businesses that provide armored car services or guard services or that manufacture, distribute or dispense pharmaceuticals. The law also allows employers in those industries to administer polygraph tests to any workers accused of theft or embezzlement, under certain prescribed conditions.

Whistleblowing and Retaliation

Employer Retaliation

Many federal laws that regulate employment contain specific provisions protecting employees from retaliation for a protected activity. Employees can sue for economic, emotional and punitive damages if their employer subjects them to an adverse employment action for engaging in protected activities.

Employees engage in protected activities when, reasonably and in good faith, they assert their individual employment rights, such as those under OSHA, STAA, Title VII and the ADA.

Examples of protected activity include:
- asking for overtime pay;
- filing a complaint with the Department of Labor;
- reporting sexual harassment;
- serving in the armed forces or reserve;
- consulting or retaining an attorney; or
- applying for medical benefits or leave.

Generally, an employee engages in protected conduct any time he or she exercises an individual right or does something recognized by law as having public importance.

Whistleblowing in Ohio

Ohio has a general “catch-all” whistleblower law. Ohio’s whistleblower statute was passed to protect the right of employees to report violations of the law by employers or fellow employees. The protection is available only if the employee strictly follows the law’s provisions.

To be protected when reporting a violation, the employee must:
• be sure that the alleged violation of a state, local or federal statute, ordinance or regulation is one that the employer has authority to correct;
• reasonably believe that the violation is a criminal offense likely to cause physical harm or is a hazard to public health or safety;
• tell a supervisor or other responsible officer about the violation; and
• file a written report with the supervisor or officer that provides enough detail to identify and describe the violation.

If the employer fails, within 24 hours of the complaint, to notify the employee about good faith efforts to correct the violation, then the employee may report the violation to outside authorities.

The law also protects employees who report co-workers’ violations of local, state or federal statute, ordinance or regulation, or any work rule or company policy that is a hazard or a crime.

When the Job Ends

Unemployment Compensation

Ohio’s unemployment system is an insurance program that helps unemployed workers who are out of work through no fault of their own (for example, due to a layoff). Unemployment benefits are paid out of employer taxes.

An individual may qualify for regular unemployment compensation if he or she worked long enough in covered employment. Most employers are required to pay contributions for unemployment insurance. Work for such an employer is covered employment. Work for a nonprofit or government agency also is covered employment, even though the employer does not have to pay regular contributions. Instead, nonprofit or government agencies may elect to reimburse the cost of unemployment benefits paid to former workers.

To qualify for regular unemployment compensation, the individual must have lost a job through no fault of his or her own and must be available for work, able to work and actively seeking work. If the applicant quit a job when he or she could have remained employed, then that individual caused the unemployment and is not eligible for compensation.

An individual who is discharged or fired from a job may not be eligible for benefits if the employer can show the discharge was for just cause. For example, if an employee violated established company rules, neglected the responsibilities of the job, disregarded the employer’s interests, or performed the work carelessly, he or she may not be eligible to collect unemployment compensation. However, if the worker was fired for refusing to perform duties that endangered his or her health or violated accepted legal standards, that worker may be eligible to collect unemployment compensation on the basis that he or she was not discharged for just cause. If the employer did not follow its own established policy and procedures in terminating an employee or failed to explain job duties, the employee may be eligible for unemployment benefits. The Ohio Department of Jobs and Family Services determines who will receive unemployment benefits.

To be eligible for unemployment compensation an applicant must:
• be unemployed at the time of filing;
• have at least 20 qualifying weeks of covered employment in the base period (first four of the last five completed calendar quarters immediately before the first day of an applicant’s benefit year, a 52-consecutive-week period); and
• have earned, at the time of the discharge, a certain qualifying average weekly wage (this amount changes each year due to cost of living increases).

Severance Pay

Severance pay is a payment or benefit provided by employers to terminated employees. An employer has no obligation to provide severance pay unless the employer voluntarily implements a policy. In fact, most employers do not have
severance plans. The only benefit that employers must, by law, provide is unemployment compensation. However, an employer may be obligated to pay severance because of an employment contract, a promise made to an employee or an established severance plan. If an employer does create a severance plan, the employees covered by the plan’s terms are entitled to plan benefits when the event that triggers benefits occurs. However, an employer may create, modify or abolish a severance plan as it sees fit. Because a severance package is a type of contract, there may be terms and conditions set forth in it. For example, most severance agreements require a promise by the employee not to sue the employer as a condition of getting the severance payment. For employees over 40 years of age, such a release must comport with the Older Workers’ Benefit Protection Act (see page 195) in order for the promise not to sue to be effective against a federal age discrimination claim. The parties must agree to comply with these terms and conditions. If an employee asks for a better package, he or she will be deemed to have “rejected” the employer’s offer by making a counteroffer, which the employer can accept or reject. By making a counteroffer, the employee runs the risk of losing the guaranteed offer.

Vacation Pay

Often, at the time employment is terminated, the employee has accrued unused vacation time. The issue arises as to whether or not employees are entitled to be paid for those unused days. In Ohio, there is no law to regulate vacation pay. The employee’s right to collect pay for unused vacation days is governed by the employer’s policies and is considered to be a matter of contract.

However, courts have ruled that, if the employer’s policy does not prohibit accruing vacation time, accrued employee vacation time becomes an entitlement and an employer must pay a discharged employee for any unused vacation time. Courts have viewed vacation pay as a deferred payment of an earned benefit.

If, however, the terms of employment expressly limit the employee’s right to accrue vacation wages or to be compensated for unused vacation time upon termination of employment, then the employer does not need to pay. The employer’s policies governing vacation time are most often included in the employees’ handbook.

Covenants Not To Compete

A covenant not to compete or a non-compete agreement, as it is more often called, prohibits a former employee from working for a competitor or soliciting customers for a certain period of time after the employment ends. Although these agreements are commonly used for service professionals and commercial salespeople, they are not limited to any particular type of work. Ohio courts enforce non-compete agreements to the extent necessary to protect the employer’s legitimate business interest. In Ohio, an employer can require at-will employees to sign a non-compete agreement after their employment has already begun. Continued employment is enough of a benefit to the employee to make the agreement binding. Also, many employers only provide severance packages or enhanced severance packages if the employee signs a non-compete agreement.

Non-compete agreements typically preclude or severely limit employment in the same industry, in a defined geographic area, with a competitor or with a client, for a prescribed length of time. These agreements are valid and enforceable if the restrictions are reasonable and:

- are no greater than required for the protection of the employer’s legitimate business interest;
- do not impose undue hardship on the employee; and
- do not harm the public.

Nine factors are considered to determine if a non-compete agreement is reasonable:

- the extent of time and geographic limitations;
- whether the employee represents the sole contact with the employer’s customers;
-
• whether the employee possesses confidential information or trade secrets;
• whether the agreement merely seeks to eliminate competition that would be unfair to the employer or seeks to eliminate ordinary competition;
• whether the agreement seeks to stifle the inherent skill and experience of the employee;
• whether the benefit to the employer is disproportional to the detriment to the employee;
• whether the agreement operates as a bar to the employee’s sole means of support;
• whether the employee’s talent that the employer seeks to restrict was actually developed during the period of employment; and
• whether the forbidden employment is merely incidental to the main employment.

Unreasonable agreements will not be set aside, but will be enforced only to the extent necessary to protect the employer’s legitimate interests. For example, a court may change an agreement and reduce the number of years an employer can prohibit competition (say, from five years to two years) if the employer cannot prove such competition will hurt it after two years.

Older Workers’ Benefit Protection Act of 1990

The Older Workers Benefit Protection Act (OWBPA) was passed by Congress to protect the rights and benefits of older workers (workers age 40 and over). The OWBPA amends the Age Discrimination in Employment Act (ADEA). It therefore applies to employers that employ 20 or more people. Under the OWBPA, an employer may obtain a waiver of a departing employee’s right to sue the company in exchange for money or some other consideration to which the employee agrees and is not otherwise entitled. The OWBPA creates a series of prerequisites for the employer to follow in order for an employee’s waiver to be effective against a claim that the ADEA has been violated. These prerequisites are as follows:

• the waiver must be part of a written agreement;
• the agreement must be clearly written;
• the waiver must expressly refer to claims under the ADEA;
• the waiver must not include future rights or claims;
• the employee must receive something in addition to anything to which he or she is already entitled;
• the agreement must inform the employee to consult with a lawyer;
• the employee must be given 21 days to consider the agreement (or 45 days if it is a termination program offered to a group); and
• the agreement must provide a period of at least seven days during which the employee may revoke the agreement and must specify in writing as to when the revocation can be made.

These prerequisites are not required in waivers signed by departing or former employees who are under the age of 40. They are also not required 1) for employees over the age of 40 who are waiving rights against employers not covered by the ADEA because they have fewer than 20 employees; or 2) for employees waiving any rights other than those for age discrimination under the ADEA.

The Consolidated Omnibus Budget Reconciliation Act of 1985

The Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA) requires employers with 20 or more employees to allow employees and their dependents to keep their group health coverage for up to 18 months after they lose their jobs or have their work hours reduced. However, employees can be required to pay the full premium cost. The COBRA maximum coverage period may be extended for covered employees who become covered by Social Security due to a disability, and may be extended for COBRA-qualified beneficiaries upon the death of the
covered employee, or upon divorce or separation from the covered employee, or when a dependent child ceases to be a dependent.

For Journalists: Covering Workplace Law

There are several challenges for journalists covering workplace law. The first challenge involves the scope of employment law and regulations. With both federal and state statutes guiding employers, the depth and breadth of regulations may take some time and research for the journalist to sort out. Secondly, the intersection of state and federal law is unique in each state. Journalists are advised to consult with attorneys and other employment experts well-versed in workplace law to understand which laws are controlling and under what circumstances. Finally, explaining these laws and their history to readers and viewers is no small task. The journalists’ role in reporting on workplace law is often one of educator as well as storyteller. Most readers and viewers don’t spend time reading these statutes, though nearly all are affected by the laws’ provisions.

Chapter Summary

- Employment is regulated by state and federal laws that interrelate in a variety of ways.
- In Ohio, employees are employees at will unless their employment relationships are governed by contract or protected by law. Employees at will serve at the will of their employers and may be terminated at any time, for no reason or for any lawful reason, with or without notice. By the same token, at-will employees are free to quit their jobs at any time, for no reason or for any reason, with or without notice.
- The law protects employees from retaliation for engaging in protected activities such as asking for overtime pay, filing a complaint with the Department of Labor, reporting sexual harassment, serving in the armed forces or reserve and applying for medical benefits or leave.
- Ohioans must comply with applicable federal laws regarding discrimination on the basis of race, color, religion, sex, national origin, handicap, age or ancestry. These include Title VII of the Civil Rights Act of 1964, the Americans with Disabilities Act (ADA), Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA), the Age Discrimination in Employment Act (ADEA), the Equal Pay Act, the Immigration Reform and Control Act (IRCA), the Uniformed Services Employment and Reemployment Rights Act (USERRA) and the Family and Medical Leave Act (FMLA). Ohioans also must comply with their own state laws prohibiting discrimination based on race, color, religion, sex, national origin, handicap, age or ancestry that are set forth in the Ohio Revised Code.

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Chapter Summary continued

• Laborers are guaranteed the right to form unions and to negotiate as a group with employers about wages, hours and working conditions through the National Labor Relations Act (NLRA) and the Federal Labor Relations Act. Ohio law mirrors federal law by ensuring the right to engage in union activity, but addresses only the activity of public employees.

• Civil service laws as well as the U.S. and Ohio constitutions cover Ohio employees who work for the federal, state or local government.

• The Fair Labor Standards Act (FLSA) establishes minimum wage, overtime pay, record-keeping and child labor standards affecting full-time and part-time workers in the private sector and in federal, state and local governments.

• The Wage and Hour Bureau of the Ohio Department of Commerce administers and enforces Ohio’s minimum wage, child labor and prevailing wage laws. Also, Ohio has its own prevailing wage law (Ohio Revised Code, Section 4115) that applies specifically to construction projects.

• Federal and state laws, including the federal Occupational Safety and Health Act (OSHA) and the Ohio Public Employment Risk Reduction Program (PERRP), exist to ensure the safety and health of workers while doing their jobs and to ensure that no job causes long-term health or safety complications.

• Workers’ compensation laws provide money to pay for medical expenses and replace lost income due to on-the-job injuries and illnesses.

• The Employee Retirement Income Security Act of 1974 (ERISA) is a federal law that sets minimum standards for pension plans in private industry.

• The Social Security program allows workers and employers to contribute a part of their earnings to provide protection for themselves and their families upon retirement, disability or if certain other events occur.

• Employees are generally entitled to a “reasonable expectation” of privacy. Laws affecting workplace privacy include the Americans with Disabilities Act (ADA), the Drug-Free Workplace Act and the Federal Employee Polygraph Protection Act.

• Ohio’s unemployment system is an insurance program, funded through employer taxes, that helps unemployed workers who are out of a job through no fault of their own.

• Severance pay is a payment or benefit employers may provide to terminated employees.

• The Consolidated Omnibus Budget Reconciliation Act (COBRA) allows qualifying employees to keep their group health coverage for up to 18 months after they lose their jobs or have their work hours reduced.
Web Links:

From the OSBA:

From the OSBA’s “Law You Can Use” column:
www.ohiobar.org/lawyoucanuse (search by title or topic)
 “Are Noncompetition Agreements Enforceable in Ohio?”
 “Are Potential Employers Getting Too Much Personal Information from Social Media Sites?”
 “At-Will Employment Is the Rule in Ohio”
 “Business Owners Shoulder Responsibility for Employed Drivers”
 “Civil Rights Commission Investigates Discrimination Cases”
 “Commonly Asked Questions about Employer Retaliation”
 “Eligible Workers Can Receive Income Tax Credit”
 “Employee Blogs Can Create Workplace Problems”
 “Employees Should Not Expect Privacy at Work”
 “Employers Are Liable for Illegal Workers”
 “Employers Can Hire Foreign Workers for Seasonal Jobs”
 “Employers Have ‘Qualified Privilege’ when Conveying Information about Employees”
 “Employers May Conduct After-Accident Chemical Screens”
 “Employers Must Pay Attention to Expanded Reach of Americans with Disabilities Act”
 “Employers Not Required to Provide Severance Pay”
 “Family and Medical Leave: Rights and Responsibilities”
 “Filing a Workers’ Compensation Claim: Know the Basics”
 “Filing for ‘Making Work Pay Credit’ Provides Tax Savings for Most Workers”
 “Green Cards Allow Foreign National to Live and Work in U.S.”
 “How Do Labor Strikes End?”
 “Jurisdictional Disputes Pit Unions Against Each Other”
 “Know the Law Regarding Union Organizing”
 “Know Your Rights When Faced with Layoff”
 “Law Bans Employers from Using Genetic Information to Make Employment Decisions”
 “Law Protects Employees from Employer Retaliation”
 “Legal Doctrine Addresses Unjust Employment Actions”
 “Management Rights Clauses Spell Out Employer Autonomy in Collective Bargaining Agreements”
 “Members of the Military Have Civilian Job Protections”
 “National Labor Relations Board Weighs in on Social Media”
 “Ohio Law Addresses Jury Duty and Employment”
 “Ohio’s Minimum Wage Increases with Inflation”
 “Social Security Disability: Rumor vs. Reality”
 “Understand Duties and Rights Regarding Sexual Harassment”
 “Understanding ‘White Collar’ Overtime Exemptions”
 “Union Strikes: Understanding the Nuts and Bolts”
 “What Ohioans Should Know before Going to Work in Canada”
 “What You Should Know about Unemployment Compensation”
 “Who Is Authorized To Work in the United States?”

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From the OSBA’s “Law You Can Use” column:
www.ohiobar.org/lawyoucanuse (search by title or topic)
“Who Is Entitled to Overtime Pay?”
“Workers’ Compensation: When Is An Injury or Disease Covered?”
“Wrongful Termination: Know the Basics”

OSBA’s Legal Basics for Small Business:
www.ohiobar.org/legalbasics
A compilation of employment-related articles by more than 100 Ohio lawyers

OSBA’s “Fine Print” small business newsletter:
www.ohiobar.org/NewsandPublications/Pages/StaticPage-100.aspx

From other sources:
www.myemploymentlawyer.com
Answers to employment law questions from a community of employment lawyers

www.dol.gov
U.S. Department of Labor website
(includes information about a wide variety of employment topics)

www.workplacefairness.org
The Workplace Fairness website
Offers information, education and assistance to workers

www.eeoc.gov
The U.S. Equal Employment Opportunity Commission website

http://crc.ohio.gov/employment.htm
Ohio Civil Rights Commission website – employment discrimination

www.com.ohio.gov/laws
Ohio Department of Commerce Bureau of Wage and Hour website

www.com.ohio.gov
Ohio Department of Commerce website

www.ssa.gov
U.S. Social Security Administration website

http://jfs.ohio.gov
Ohio Department of Job and Family Services website – unemployment information

www.ohiobwc.com
Ohio Bureau of Workers’ Compensation website

http://das.ohio.gov
Ohio Department of Administrative Services website – information for state employees

http://das.ohio.gov
Ohio Department of Administrative Services website – information for state employees